

Speakers

AUSTRALIAN REGULATORY SUMMIT 2026

20 | 8.00am - 6.00pm
Aug | Four Seasons Hotel Sydney

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Regulation under pressure: enforcement, accountability and the new risk frontier

In 2026, regulators are not retreating. They are intensifying.

ASIC has doubled its enforcement operations. APRA's accountability frameworks now carry personal liability. AUSTRAC has moved from education to enforcement. And the obligations bearing down on compliance, legal and risk functions, across AI, cyber, climate reporting, financial crime and workforce compliance are expanding faster than governance frameworks can keep pace.

The Australian Regulatory Summit 2026 is built for the leaders navigating this environment: General Counsel, Chief Risk Officers, Chief Compliance Officers, Board Directors, senior executives and the financial crime, privacy and governance practitioners who carry the weight of regulatory accountability every day.

This is not a compliance update. It is a senior-level examination of where enforcement is heading, what regulators now assume your organisation can already do, and what will no longer be tolerated by 2027.

What topics will be covered in the one-day intensive program?

- Where director and executive liability sits now, including when governance documentation protects decision-makers and when it becomes evidence against them
- What regulators are doing with your culture data, and how conduct evidence is being used in enforcement
- What AI governance looks like in practice, not in policy, and where regulators are already intervening
- How operational resilience is assessed after an incident, and what "demonstrable uplift" actually requires
- What the first cycle of mandatory climate reporting has revealed, and where enforcement scrutiny will focus next
- How Tranche 2 AML/CTF obligations are landing in practice, and who is struggling and why
- What the Scams Prevention Framework, sanctions regime and VASP licensing changes mean for compliance functions now
- What regulators will no longer tolerate by 2027, what organisations are getting wrong and what must change

What makes 2026 essential and who should join

This summit is designed for professionals across:

- Audit, risk, and compliance
- Legal and regulatory affairs
- Financial services and governance
- Cybersecurity and digital innovation
- Executive leadership and board governance
- Policy and public sector regulation

Why attend?

- Hear directly from top regulators and industry experts
- Gain practical strategies for compliance, governance, and risk
- Stay ahead of regulatory reform and digital disruption
- Earn CPD credits with expert-led, non-promotional content
- Network with over 300 legal, GRC & executive leaders

What attendees say...

"Congratulations to you and the team for a very well-run event. I thought there was a great energy in the room and plenty of great topics of conversation. It seemed all the attendees were really engaged and it was a great line up of content."

Alexandra Tighe
Partner, Clayton Utz

"All the panels were extremely thought provoking and I also really loved the colour coded sessions and headphones – I'd never experienced this format before and I found it such a great way to focus in on the different sessions! It was a privilege to participate in such an excellent program and line up"

Alysia Abeyrante
Senior Manager, Digital Policy, National Australia Bank

"As a leader in compliance eLearning and training, we were thrilled to sponsor the Australian Regulatory Summit hosted by Thomson Reuters. This event provided an invaluable platform to connect with key stakeholders, industry experts, and regulatory bodies. Our participation allowed us to showcase our commitment to compliance and regulatory excellence. The insightful discussions and networking opportunities were instrumental in strengthening our relationships and staying ahead of the curve in this dynamic regulatory landscape."

GRC Solutions

Australian Regulatory Summit 2026

Regulation under pressure: enforcement, accountability and the new risk frontier

20 August

Four Seasons Hotel Sydney

SPEAKERS



Brendan Thomas
CEO
AUSTRAC



Katie Miller
Deputy CEO Regulation
AUSTRAC



Emma Rosenzweig
Deputy Commissioner,
Payday Super Program
Australian Taxation Office



Hugh Watson
Assistant Secretary
Australian Sanctions Office



Andrew Hottes
FBCS CITP
Author, Classroom at the Crossroads
ISO 27001 & 42001 Lead Auditor



Izabel Greco
General Manager - Prudential,
Risk Strategy & Compliance
TAL Australia



Anneliese Cooper
Lawyer
Human Rights Law Centre



Sunita Bose
Managing Director
Digital Industry Group Inc.



Jack Morgan
Head of Policy
FinTech Australia



Krzysztof Lyson
Global Head of Compliance
Humm Group



Charlotte Davidson
Interim Chief Executive Officer
IDCARE Group



Ramanathan Karuppiah
Financial Crime Compliance Specialist
& Certified Auditor



Prof. Vivienne Brand
Professor of Corporate Law, Flinders
University, Non-Executive Director



Gavin Coles
Global Sanctions Officer
OFX



Marcus Zeltzer
Founder
Yellow Canary



Jamal Waqar
Head of Research, Experience,
Data and Analytics
Standards Australia



Luke Irwin
ISSMP, CISSP, CISM
Principal Consultant & CEO
Aegis Cybersecurity



Kara Nicholls
Founder & Managing Director
Impact Governance



Jason Masters
FAICD PFIIA
Non Executive Director, Audit,
Risk, and Governance leader

More to be announced soon!

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AGENDA OVERVIEW

- 8:00** Registration opens
- 8:45** Opening Remarks by the MC
- 8:50** Welcome from Thomson Reuters
- 8:55** Geopolitics, trade and the new regulatory perimeter
- 9:25** **Financial Crime**
Tranche 2 one year in — who's struggling and why
- 10:10** **Financial Crime**
Sanctions in a geopolitically unstable world
- 10:45** Morning tea and networking

STAGE 1

- 11:25** **Governance & Accountability**
Whistleblower protections in practice: what investigations now reveal
- 12:00** **Governance & Accountability**
Mandatory Climate Reporting: Insights from the First Cycle
- 12:35** **Governance & Accountability**
Compliance drift: governing payroll risk with control and accountability
- 1:05** Lunch and networking
- 2:05** **Governance & Accountability**
Operational resilience: from disruption to regulatory recovery
- 2:40** **Governance & Accountability**
Director liability in 2026: where the lines are now

STAGE 2

- 11:25** **Cyber & AI**
Cyber risk quantification: bringing financial discipline to regulatory cyber governance
- 12:00** **Cyber & AI**
Governing AI without a rulebook: what does compliance mean now?
- 12:35** **Financial Crime**
Scams prevention framework — one year in
- 1:05** Lunch and networking
- 2:05** **Cyber & AI**
Deepfakes, synthetic identity & the new fraud frontier
- 2:40** **Financial Crime**
Payments licensing and the new VASP regime: what compliance functions need to build now

- 3:10** Afternoon tea and networking
- 3:50** **Governance & Accountability**
Privacy Act reforms: what changed, what's live and what's coming next
- 4:20** What regulators will no longer tolerate by 2027
- 5:05** MC Close & Prize Draw
- 5:10** Networking beverages and canapes
- 5:50** Event Close

SESSION DETAIL

Plenary

8:00 Registration opens

8:45 Opening Remarks by the MC

8:50 Welcome from Thomson Reuters

8:55 Geopolitics, trade and the new regulatory perimeter



Prof. James Curran
University of Sydney,
AFR

9:25 Financial Crime

Tranche 2 one year in — who's struggling and why

One year after Tranche 2 extended AML/CTF obligations to designated non-financial businesses and professions, implementation outcomes remain uneven across the sector.

In this session, AUSTRAC CEO Brendan Thomas reflects on early supervisory engagement with newly regulated entities—highlighting where compliance efforts are falling short, why gaps are emerging, and what regulators are seeing in practice, tested against real-world implementation challenges from industry.

Moving beyond reform intent, the discussion focuses on implementation reality, examining persistent issues in customer due diligence, transaction monitoring, and ongoing compliance. It distinguishes between expected transitional growing pains and deeper structural weaknesses that organisations are now confronting under active regulatory scrutiny.



Brendan Thomas
CEO
AUSTRAC



Krzysztof Lyson
Global Head of Compliance
Humm Group



Gavin Coles
Global Sanctions Officer
OFX

10:10 Financial Crime

Sanctions in a geopolitically unstable world

Australia's sanctions regime is no longer just a geopolitical issue—it is an operational risk challenge, as rapid designation changes and escalating enforcement expectations place increasing pressure on compliance systems, controls, and decision-making. From Russia and Belarus to emerging Indo-Pacific designations, organisations are managing a sanctions landscape evolving faster than many screening and monitoring frameworks can keep up.

This session examines what the current sanctions environment demands of compliance functions, where gaps in existing programs are most likely to emerge, and how organisations are building the agility required to respond to constant change.

Speakers will explore practical challenges including sanctions screening limitations, data quality and ownership, real-time response to designation updates, and the alignment between compliance, legal, and operational teams under pressure. It also considers the growing intersection between geopolitics and day-to-day compliance operations—where external volatility quickly translates into internal risk, control, and reporting challenges.

Relevant to organisations with international operations, correspondent banking relationships, trade finance exposure, or cross-border payments activity.



Hugh Watson
Assistant Secretary,
Australian Sanctions Office

SESSION DETAIL

10:45 Morning tea and networking

STAGE 1

11:25 Governance & Accountability

Whistleblower protections in practice: what investigations now reveal

Whistleblower protections exist on paper — but are they working in practice? Recent court decisions and emerging case law are beginning to show how these protections are actually being applied, and where organisations are getting it wrong.

This session brings together legal and public interest perspectives to examine what recent investigations, cases and lived experiences reveal about the effectiveness of whistleblower frameworks in Australia. From confidentiality breaches to victimisation risks and failures in internal handling, speakers will unpack where organisations are most exposed — and what the consequences look like when protections fail.

Moving beyond policy, this discussion focuses on the gap between legal obligations and operational reality, and what boards and senior executives need to get right when a disclosure is made.



Anneliese Cooper
Lawyer
Human Rights Law Centre



Vivienne Brand
Professor of Corporate Law, Flinders University, Non-Executive Director

STAGE 2

11:25 Cyber & AI

Cyber risk quantification: bringing financial discipline to regulatory cyber governance

Heat maps and qualitative risk ratings are no longer sufficient. Regulators expect organisations to demonstrate proportionate, evidence-based investment in cybersecurity — and boards need financial language, not technical language, to make defensible decisions. This session introduces cyber risk quantification as a practical governance tool: how to translate cyber exposure into structured financial estimates, how to align cybersecurity investment to enterprise risk appetite, and how CRQ integrates with existing prudential and operational risk frameworks without replacing them. Attendees will leave with a clear methodology for moving from subjective scoring to financially grounded, regulatorily defensible cyber governance.

Key takeaways:

- Move beyond heat maps to defensible financial exposure — understanding how structured financial estimation strengthens board oversight, proportionality and regulatory defensibility
- Support "reasonable steps" through evidence-based decision making — how quantifying potential loss enables rational allocation of cybersecurity investment aligned to enterprise risk appetite
- Integrate CRQ into enterprise and regulatory risk frameworks — how cyber risk quantification complements existing ERM, prudential standards and governance obligations without replacing established frameworks



Luke Irwin ISSMP, CISSP, CISM
Principal Consultant & CEO
Aegis Cybersecurity

12:00 Governance & Accountability

Mandatory Climate Reporting: Insights from the First Cycle

Australia is at the forefront of global adoption of mandatory climate reporting, with organisations now completing their first set of climate disclosures aligned to international standards.

Annual reports now reflect how organisations identify and manage climate-related risks and opportunities across governance, strategy, risk management and metrics, including scenario analysis, Scope 3 emissions and board oversight.

The session explores how climate risk is being integrated into financial reporting and governance processes, and how organisations are presenting clear, decision-useful information to stakeholders.

Speakers to be announced

12:00 Cyber & AI

Governing AI without a rulebook: what does compliance mean now?

Australia does not yet have standalone AI legislation — but AI use is already captured under existing frameworks including privacy, consumer law, anti-discrimination, financial services and sector-specific regulation. At the same time, international standards are rapidly filling the governance gap: ISO 42001, the world's first AI Management System standard, is already being implemented by Australian organisations building defensible AI governance ahead of formal regulation.

This session cuts through theory to examine what effective AI governance looks like in practice — from risk tiering and model transparency to bias testing, board oversight and disclosure obligations. Speakers address where regulators are already intervening despite the absence of dedicated AI legislation, and how organisations can use standards frameworks to build governance that is defensible to regulators, boards and legal teams right now.

The session serves both organisations asking "where are we exposed?" and those asking "how do we move forward with confidence?" — with practical, implementation-grounded answers from speakers who have built it.



Andrew Hottes FBCS CITP
Author, Classroom at the Crossroads
ISO 27001 & 42001 Lead Auditor



Jamal Waqar
Head of Research, Experience, Data and Analytics
Standards Australia

SESSION DETAIL

STAGE 1

12:35 Governance & Accountability

Compliance drift: governing payroll risk with control and accountability

Payroll is no longer a back office function. Shaped by recent reforms such as Payday Super, wage theft laws and increased Fair Work enforcement, payroll risk now sits at the intersection of regulatory exposure, financial risk and public scrutiny, requiring active governance from boards and executives.

This session examines how payroll compliance drift develops inside large organisations, why it is often missed, and how boards and executives can strengthen visibility, challenge assumptions and respond with greater control.

Key takeaways:

- How payroll risk builds across policy, systems and operations
- Early signals that indicate broader, systemic exposure
- Where boards lack visibility and the questions directors should be asking
- What directors must evidence as regulatory expectations increase, including Payday Super
- Ideal for: Senior leaders, GCs, CFOs, Chief Risk Officers and Heads of Governance/Compliance



Marcus Zeltzer
Founder
Yellow Canary



Kara Nicholls
Founder & Managing Director
Impact Governance

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2:05 Governance & Accountability

Operational resilience: from disruption to regulatory recovery

Operational resilience has moved from regulatory aspiration to enforceable obligation and regulators now assume that disruption will occur. The real test is no longer whether incidents happen, but how organisations respond once they do.

While CPS 230 sets the standard for APRA-regulated entities, the underlying expectations, rapid containment, executive oversight, third-party accountability, customer harm mitigation and credible remediation — are increasingly being applied across sectors.

This session examines how regulators assess post-incident response: what constitutes an acceptable remediation plan, how independent reviews are scrutinised, and what "demonstrable uplift" actually looks like following a service outage, cyber incident or critical supplier failure. Speakers address the governance frameworks, board decisions and documentation regulators expect to see after things go wrong — and where organisations most commonly fall short.



Izabel Greco
General Manager - Prudential, Governance & Accountability
TAL

More speakers to be announced

STAGE 2

12:35 Financial Crime

Scams prevention framework — one year in

The Scams Prevention Framework places new obligations on banks, telcos, and digital platforms to detect, disrupt, and respond to scams—alongside potential liability for those that fail to act. With legislation in place and sector designations imminent, this is one of the most immediate compliance buildout challenges facing organisations.

This session examines how the framework is taking shape in practice, what the first year of implementation reveals about gaps in cross-sector coordination, and where regulatory focus is turning next.

Speakers will unpack what "reasonable steps" looks like in reality, how complaint handling and reimbursement obligations are being operationalised, and what the framework signals for organisations beyond the initially designated sectors.



Sunita Bose
Managing Director
Digital Industry Group Inc.

More speaker to be announced

1:05 Lunch and networking

2:05 Cyber & AI

Deepfakes, synthetic identity & the new fraud frontier

Generative AI has transformed fraud from an emerging risk into an operational reality. Synthetic identity fraud, voice cloning, deepfake authorisation and AI-generated documentation are now being deployed at scale, undermining identity verification and breaking controls that were state-of-the-art just eighteen months ago.

This session examines how fraud typologies are evolving in real time, why traditional onboarding, authentication and detection frameworks are failing, and what organisations must rebuild in response. As AI lowers the barrier to entry and accelerates both the speed and scale of attacks, trust itself is becoming a vulnerability.

The discussion focuses on the practical challenge facing compliance, fraud and cyber teams: how to adapt controls, restore trust, and respond to a threat landscape where identity can no longer be taken at face value.

A critical upstream view of the risks now feeding into scams, financial crime and cyber incidents across sectors.



Charlotte Davidson
Interim Chief Executive Officer
IDCARE Group

More speaker to be announced

SESSION DETAIL

STAGE 1

2:40 Governance & Accountability

Director liability in 2026: where the lines are now

Director and executive liability has expanded sharply in recent years, driven by FAR, CPS 230, psychosocial risk enforcement, climate reporting, and evolving interpretations of the business judgement rule.

This session maps where liability lines are now being drawn across WHS, cyber, climate, and FAR—what “reasonable steps” require in practice, where organisations are falling short, and what regulators expect to see under scrutiny.

It also addresses two critical pressure points: legal advice privilege—when it protects directors and when it fails—and board documentation—when it operates as a defence, and when it becomes a roadmap for regulators.

Focused on real enforcement risk, this session is directly relevant to directors, general counsel, and company secretaries navigating heightened personal accountability.



Jason Masters

Non Executive Director,
Audit, Risk, and Governance leader

STAGE 2

2:40 Financial Crime

Payments licensing and the new VASP regime: what compliance functions need to build now

The rules governing digital payments and virtual assets in Australia are changing and the deadlines are closer than most compliance teams realise.

AUSTRAC's enhanced VASP regime is already live. ASIC's no-action position on crypto AFSLs expires 30 June 2026, just seven weeks before this Summit. The new payments licensing framework is reshaping obligations across banks, fintechs and digital platforms. And the gap between what the legislation says and what organisations actually need to build is significant.

This session cuts through the complexity. Speakers address what the regime requires right now, what is changing before year end, and what compliance functions need to have in place on custody, disclosure, AML obligations and licensing — before regulators come knocking. If your organisation touches digital payments, crypto assets, embedded finance or cross-border transactions, this session is built for you.



Jack Morgan

Head of Policy
FinTech Australia



Ramanathan Karuppiah

Financial Crime Compliance Specialist &
Certified Auditor

3:10 Afternoon tea break

Plenary

3:50 Privacy Act reforms: what changed, what's live and what's coming next

Speakers to be announced

3:50 What regulators will no longer tolerate by 2027

The regulatory environment does not stand still, and neither do regulator expectations. This closing session looks ahead to the next phase of enforcement and supervision across Australia's regulatory landscape.

Senior regulator voices examine what behaviours, governance gaps and excuses will no longer be accepted — what regulators expect organisations to already be building, and where enforcement focus is likely to intensify. Each regulator addresses one assumption they believe organisations are still getting wrong, closing the day with clear, actionable insight into what must change.



Katie Miller

Deputy CEO Regulation
AUSTRAC



Emma Rosenzweig

Deputy Commissioner, Payday Super Program
Australian Taxation Office

More speakers to be announced

5:15 MC Close & Prize Draw

5:20 Networking beverages and canapes

6:00 Event Close

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Yellow Canary is the leading provider of an automated, AI-powered compliance audit platform. Built for Australian employers and their partners, it detects, quantifies, and diagnoses compliance risk across pay, Modern Awards, enterprise agreements, superannuation, and long service leave. Through historical and ongoing audits, Yellow Canary helps organisations reduce human error, strengthen governance, and prevent costly compliance breaches before they escalate.

Exhibitors



MCO's compliance management platform helps companies worldwide reduce risk and manage regulatory obligations. Its unified SaaS suite automates global compliance programs on a single system, covering employee, transaction, third-party, and obligations management. Available as a full suite or à la carte, MCO enables firms to streamline workflows, standardise compliance, and demonstrate proactive risk management quickly and cost-effectively.



GRC Solutions is the leading provider of award-winning compliance eLearning to the banking and financial services industry. Throughout Australia clients rely on our expert, industry-relevant training and technology solutions, including Anti-Money Laundering (AML), Anti-Bribery and Corruption (AB&C), Modern Slavery, Privacy, ESG, and Workplace Behaviours and essential soft skills. We pride ourselves on delivering exceptional service and effective, customisable training that protects and empowers organisations throughout the Asia Pacific.



Nexiant provides Fraud Prevention and Risk Management solutions for regulated and risk-aware organisations globally. Its solutions support customer and business onboarding, identity verification, transaction monitoring and payment fraud prevention, helping teams identify risk earlier, strengthen controls and make more confident decisions.

MEET THE SPEAKERS



Brendan Thomas
AUSTRAC
CEO

Brendan Thomas commenced his 5-year appointment as AUSTRAC CEO on 29 January 2024, leading Australia's financial intelligence unit and anti-money laundering and counter-terrorism financing (AML/CTF) regulator. In this role, Brendan represents AUSTRAC on the ACIC Board and the Serious Financial Crime Taskforce CEO Board, and leads agency head-level engagement with the Office of National Intelligence and other National Intelligence Community members.

A Wiradjuri man, Brendan brings significant experience in leading major public services, particularly across the criminal and civil justice systems. Prior to AUSTRAC, he served as Deputy Secretary at the NSW Department of Communities and Justice, CEO of Legal Aid NSW, and Deputy Secretary at the NSW Department of Justice. Brendan holds a Bachelor of Arts from Macquarie University and is a Fellow of the Australian and New Zealand School of Government.



Katie Miller
AUSTRAC
Deputy CEO, Regulation

Katie Miller is the Deputy CEO for Regulation at AUSTRAC and has strategic responsibility for AUSTRAC's regulatory, legal and policy functions. AUSTRAC's regulatory approach is to focus on outcomes and harm reduction using a range of tools to influence and intervene.

Katie has extensive experience exercising regulatory functions and advising regulators in state and federal governments.

Katie is a lawyer by background and training and a published author on issues involving regulation, law and technology.



Luke Irwin
ISSMP, CISSP, CISM
Aegis Cybersecurity

Luke Irwin is the Founder and Principal Consultant of Aegis Cybersecurity, a Brisbane-based cybersecurity consultancy specialising in governance, risk, compliance, and strategic advisory services. He works with organisations across small business, mid-market, regulated, and critical infrastructure environments to help them strengthen security posture, improve resilience, and make better risk-based decisions.

Known for his practical and commercially grounded approach, Luke advises boards, executives, and leadership teams on cybersecurity strategy, vendor risk, third-party assurance, and the application of frameworks such as ISO 27001, Essential Eight, NIST, SOC 2, and sector-specific obligations. His work focuses on turning cybersecurity from a vague technical concern into a structured business risk conversation that leaders can act on.

Luke is a frequent speaker, commentator, and industry contributor, recognised for making complex cybersecurity issues understandable, relevant, and actionable for business audiences. Through his work, he helps organisations cut through noise, challenge poor practice, and build security programs that are defensible, proportionate, and aligned to business objectives.



Sunita Bose
Digital Industry
Group Inc.
Managing Director

Sunita is Managing Director of the Digital Industry Group Inc. (DIGI), a non-profit industry association for leading technology companies operating in Australia. DIGI collaborates with the Australian Government and the digital industry in addressing complex online challenges across online harms, data protection and consumer protection, and the digital economy. Sunita was previously the Head of Global Policy for the online petition platform Change.org, based in San Francisco. She developed the company's Privacy Policy, Terms of Service, Community Guidelines and policy infrastructure to manage harmful user-generated content, in areas such as bullying, hate speech, defamation, misinformation, data privacy and child protection. Before that, Sunita spent seven years working in a range of international and Australian advocacy and strategic communications roles at humanitarian aid agencies Oxfam and UNICEF, and has a Masters of Policy from the University of New South Wales. Sunita was represented on the former Government's Digital Experts Advisory Committee and is on the current Government's National Anti-Scams Centre Advisory Board. Her opinions have been published in The Australian, The Sydney Morning Herald and The Australian Financial Review.

MEET THE SPEAKERS



Jack Morgan
FinTech Australia
Head of Policy

Jack Morgan is Head of Policy at FinTech Australia, the peak industry body for the Australian fintech sector, representing more than 400 fintech companies and startups across the country. He leads FinTech Australia's policy and regulatory engagement across areas including payments, digital assets, open banking, AML/CTF reform, digital identity and emerging financial regulation.

Prior to joining FinTech Australia, Jack worked as a commercial litigator and as a policy adviser for another leading financial services industry association, where he advised domestic and international fund managers on regulatory and public policy issues. He also spent six years advising Australian Federal ministers across the Treasury, Finance and Home Affairs portfolios.

Jack regularly engages with Treasury, ASIC, AUSTRAC, the Reserve Bank of Australia and other regulators on major reforms impacting the financial services sector. His work focuses on balancing innovation, competition and consumer protection, while ensuring regulatory settings remain practical, proportionate and supportive of economic growth.



Charlotte Davidson
IDCARE Group
Interim Chief
Executive Officer

Charlotte has over 20 years experience across the Australian and NSW governments, including 12 years in cyber security and cybercrime intelligence.

Charlotte was a founding member and executive with the central NSW government cyber function, Cyber Security NSW, leading the state's cyber security strategy and policy. She was Manager of Cybercrime Intelligence at the Australian Criminal Intelligence Commission.

Charlotte was awarded a Churchill Fellowship in 2020 to undertake international research on cyber security awareness. She completed an Executive Master of Public Administration in 2022.

Charlotte is a Certified Information Security Manager (CISM), is certified in Governance, Risk and Compliance (CGRC), and has qualifications in accounting, leadership and community development.



Anneliese Cooper
Human Rights Law Centre
Lawyer

Anneliese Cooper is a Lawyer in the Centre's Whistleblower Project where she advises and represents whistleblowers and works to strengthen public interest accountability mechanisms across jurisdictions.

Anneliese is committed to advocating for transparency and accountability and supporting her clients through the complexities of complaints, investigations, and litigation.



Izabel Greco
TAL
General Manager -
Prudential, Governance &
Accountability

Izabel Greco is General Manager – Prudential, Governance & Accountability at TAL, Australia's leading life insurers. With over a decade of experience in risk management and compliance across financial services, she leads TAL's prudential risk, regulatory governance, and accountability frameworks — including the Financial Accountability Regime and enterprise-wide risk management under APRA's prudential standards. Izabel led TAL's implementation of CPS 230, driving the uplift of operational risk and resilience practices across the organisation.

MEET THE SPEAKERS



Prof. Vivienne Brand

Professor of Corporate Law, Flinders University, Non-Executive Director

Vivienne Brand is a Professor at Flinders University Law School, researching & teaching in corporate law and governance. She has broad cross-sectoral governance experience as a non-executive director including on for-purpose, for-profit (listed & unlisted) and regulatory boards, including as a Chair of an Audit & Risk Committee.

Vivienne is a Deputy Chair of the Law Council of Australia's Corporations Committee and a General Editor of the Australian Journal of Corporate Law.



Krzysztof Lyson

Humm Group
Global Head of Compliance

Krzysztof Lyson is Global Head of Compliance at Humm Group and a senior leader in financial crime, data governance, and risk management. He specialises in building and uplifting AML/CTF programs, with deep expertise across customer due diligence, transaction monitoring, and enterprise data frameworks. Krzysztof has extensive experience working with regulators, leading organisations through supervisory reviews, remediation, and large-scale compliance transformations to deliver audit-ready outcomes. His career includes senior roles across global financial institutions and professional services, where he has led high-profile AML remediation programs under intense regulatory scrutiny and driven global innovation initiatives. His approach is grounded in leveraging data to design scalable, effective compliance frameworks that strengthen risk posture and stand up to real-world regulatory expectations.



Andrew Hottes

FBCS CITP

Author, Classroom at the Crossroads | ISO 27001 & 42001 Lead Auditor

Andrew Hottes is a technology, cybersecurity and AI governance Leader with more than 25 years of national and international experience spanning financial services, technology and education. He has led large-scale digital transformation programs across Australia, the United Kingdom, Hong Kong and the United States, delivering enterprise technology strategies, cloud migrations, cybersecurity uplift initiatives and complex organisational change programs.

Andrew is widely recognised for his work in governance, information security and emerging technologies. He led the Australian-first independent school certification to ISO 27001 and subsequently guided the achievement of what is believed to be the world's first school certification to ISO 42001 (Artificial Intelligence Management Systems) in December 2025.

A Fellow of the British Computer Society (FBCS) and Chartered IT Professional (CITP), Andrew is also an ISO 27001 Lead Auditor, ISO 42001 Lead Auditor and ISC2 Information Security Management Professional (ISSMP). He is a multiple-time CIO50 and CSO30 honouree and was named Education Technology Leader of the Year in 2025.

Andrew advises boards, executive teams and organisations on cybersecurity, AI governance, digital strategy, risk management and technology-enabled transformation. His work focuses on helping organisations harness innovation safely while building resilient, secure and well-governed digital environments.



Marcus Zeltzer

Founder
Yellow Canary

Marcus Zeltzer is a leading expert on workforce compliance in Australia. As Founder and Managing Director of Yellow Canary, he helps some of the nation's largest employers manage payroll, superannuation, and industrial obligations through AI-powered and automated compliance audit technology. Under his leadership, Yellow Canary has reviewed more than \$100 billion in payroll data and completed over 110 historical wage reviews.

Marcus also serves on the Investment Review Council for Blackwattle Investment Partners, is a member of the Board of Directors for the RegTech Association, and advises the Department of Employment and Workplace Relations on its RegTech roadmap for modern awards. A frequent speaker on compliance, automation, and ESG, Marcus is known for translating complex regulatory challenges into practical, tech-enabled solutions.

MEET THE SPEAKERS



Jamal Waqar

Standards Australia
Head of Research, Experience,
Data and Analytics

Jamal Waqar is Head of Research, Experience, Data and Analytics at Standards Australia, where he leads multidisciplinary teams delivering insights that inform policy, industry, and regulatory decision-making. He specialises in data governance, AI strategy, and the development of standards that enable safe, trusted, and interoperable systems across emerging technologies.

Jamal has led national and international initiatives spanning data-centric AI, environmental data standards, quantum technologies, and critical infrastructure. His work focuses on translating complex technical and regulatory challenges into practical frameworks that support regulators and industry alike.

He is an active contributor to global standards development and frequently engages with government, industry, and international bodies to shape the future of responsible technology adoption.



Gavin D. Coles

OFX
Global Sanctions Officer

Gavin has concentrated on the specialist field of financial crime for over 25 years, living and working in locations as diverse as the UK, Hong Kong, Australia, and the United States. Major roles included the Global AML & Sanctions function for National Australia Bank; providing consultant services on AML and Sanctions for EY in Australia and the UK; AML officer for the Bank of New York in London; and working as part of a UK Cabinet Office team designing anti-laundering policy recommendations that resulted in the Proceeds of Crime Act.

After a long stint in post as Global Head of AML for Citi Private Bank based out of New York, he moved back to Australia to run his own consultancy, helping a range of national and international clients with AML, Sanctions, and financial crime risk challenges; he's worked with many government agencies across the world on both individual investigations and strategic issues.

Since 2024 he has been the Global Sanctions Officer at OFX, an ASX listed international payment services, FX solutions, and automation company - if you want to talk sanctions controls, buy him a coffee!



Emma Rosenzweig

Australian Taxation Office
Deputy Commissioner,
Payday Super Program

Emma Rosenzweig is the Deputy Commissioner and Senior Accountable Officer for the Payday Super Program, within the Australian Taxation Office.

Emma is responsible for delivering this transformational program, which will result in greater certainty that the superannuation entitlements of millions of people are paid correctly and on time.

Emma has worked for the ATO for over 25 years in a range of roles across nearly all areas of the organisation, including client engagement roles focused on small business and employers, law roles including the design and drafting of legislation, and leadership of the ATO's service strategy design and implementation.

Emma holds a Bachelor of Laws, a Bachelor of Commerce and a Masters of Tax.



Hugh Watson

Australian Sanctions Office
Assistant Secretary

Hugh Watson is Assistant Secretary of the Australian Sanctions Office (ASO) within the Department of Foreign Affairs and Trade (DFAT). The ASO is the Australian Government's sanctions regulator, responsible for administering Australia's sanctions laws and promoting and enforcing compliance. Hugh brings extensive senior leadership experience across DFAT, with roles spanning cyber and critical technology, international law and multilateral engagement. His career includes leading Australia's climate negotiations at COP26, directing multilateral human rights policy during Australia's term on the UN Human Rights Council, and serving as a disarmament and international law negotiator in Geneva.

MEET THE SPEAKERS



Kara Nicholls

Impact Governance
Founder & Managing Director

Kara Nicholls is the Founder and Managing Director of Impact Governance, where she advises organisations on governance, ESG, and emerging risk across complex regulatory environments. With over 25 years of boardroom experience, she brings deep expertise across financial services, government, and social enterprise.

Kara currently serves as Chair of the Audit & Risk Committee at the NSW Rural Fire Service, Chair of the ESG Advisory Council at Blackwattle Investment Partners, and Non-Executive Director at Ripple Learning, alongside multiple advisory and committee roles.

A trusted boardroom advisor and governance specialist, Kara is known for aligning risk, culture, and accountability with strategic objectives to deliver practical, sustainable outcomes.



Jason Masters

FAICD PFIIA

Non Executive Director, Audit, Risk, and Governance leader

Jason Masters is Managing Director of a boutique management consulting firm focusing on integrity of commercial transactions, an independent board member covering a wide number of industries from financial services, medical regulations, pharmaceutical startups, cemeteries and corporate giving programs. He also chairs numerous audit and risk committees for government agencies. He is a Fellow and Graduate from the Australian Institute of Company Directors. He is also a Professional Fellow of the Institute of Internal Auditors (Australia), Certified in the Governance of Enterprise IT (CGEIT), (ISACA) and the Association of Certified Fraud Examiners. He previously co-authored the international landmark research book "Computer Security in Australia."

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